

# Auditing Procedures Report

Issued under P.A. 2 of 1968, as amended.

Local Government Type <input type="checkbox"/> City <input type="checkbox"/> Township <input type="checkbox"/> Village <input checked="" type="checkbox"/> Other		Local Government Name <b>Saranac Housing Commission</b>	County <b>Ionia</b>
Audit Date <b>3/31/05</b>	Opinion Date <b>7/5/05</b>	Date Accountant Report Submitted to State: <b>10/6/05</b>	

We have audited the financial statements of this local unit of government and rendered an opinion on financial statements prepared in accordance with the Statements of the Governmental Accounting Standards Board (GASB) and the *Uniform Reporting Format for Financial Statements for Counties and Local Units of Government in Michigan* by the Michigan Department of Treasury.

We affirm that:

1. We have complied with the *Bulletin for the Audits of Local Units of Government in Michigan* as revised.
2. We are certified public accountants registered to practice in Michigan.

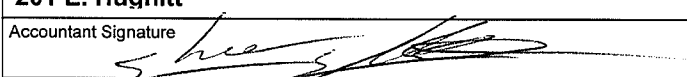
We further affirm the following. "Yes" responses have been disclosed in the financial statements, including the notes, or in the report of comments and recommendations

You must check the applicable box for each item below.

- |   |   |
|---|---|
| <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No | 1. Certain component units/funds/agencies of the local unit are excluded from the financial statements.   |
| <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No | 2. There are accumulated deficits in one or more of this unit's unreserved fund balances/retained earnings (P.A. 275 of 1980).  |
| <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No | 3. There are instances of non-compliance with the Uniform Accounting and Budgeting Act (P.A. 2 of 1968, as amended).  |
| <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No | 4. The local unit has violated the conditions of either an order issued under the Municipal Finance Act or its requirements, or an order issued under the Emergency Municipal Loan Act.   |
| <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No | 5. The local unit holds deposits/investments which do not comply with statutory requirements. (P.A. 20 of 1943, as amended [MCL 129.91], or P.A. 55 of 1982, as amended [MCL 38.1132]).   |
| <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No | 6. The local unit has been delinquent in distributing tax revenues that were collected for another taxing unit.   |
| <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No | 7. The local unit has violated the Constitutional requirement (Article 9, Section 24) to fund current year earned pension benefits (normal costs) in the current year. If the plan is more than 100% funded and the overfunding credits are more than the normal cost requirement, no contributions are due (paid during the year). |
| <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No | 8. The local unit uses credit cards and has not adopted an applicable policy as required by P.A. 266 of 1995 (MCL 129.241).   |
| <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No | 9. The local unit has not adopted an investment policy as required by P.A. 196 of 1997 (MCL 129.95).  |

We have enclosed the following:

	Enclosed	To Be Forwarded	Not Required
The letter of comments and recommendations.	✓		
Reports on individual federal financial assistance programs (program audits).			✓
Single Audit Reports (ASLGU).			✓

Certified Public Accountant (Firm Name) <b>Anderson, Tackman &amp; Company, PLC</b>			
Street Address <b>201 E. Hughitt</b>		City <b>Iron Mountain</b>	State <b>MI</b>
Accountant Signature 		ZIP <b>49801</b>	Date <b>10-10-05</b>

**SARANAC HOUSING COMMISSION**

**REPORT ON FINANCIAL STATEMENTS**

(with supplemental information)

For the Year Ended March 31, 2005

## SARANAC HOUSING COMMISSION

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**ANDERSON, TACKMAN & COMPANY, P.L.C.**  
CERTIFIED PUBLIC ACCOUNTANTS

*A Regional Firm with Offices in Michigan and Wisconsin*

Principals - Iron Mountain:  
L. Robert Schaut, CPA  
David J. Johnson, CPA  
Shane M. Ellison, CPA

Member of:  
Private Companies Practice Section  
American Institute of Certified  
Public Accountants

**INDEPENDENT AUDITORS' REPORT**

Board of Commissioners  
Saranac Housing Commission  
Saranac, Michigan

We have audited the accompanying basic financial statements of the business-type activities of the Saranac Housing Commission as of and for the year ended March 31, 2005 as listed in the table of contents. These basic financial statements are the responsibility of the Commission's management. Our responsibility is to express an opinion on these basic financial statements based on our audit.

We conducted our audit in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in "Government Auditing Standards", issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the basic financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the basic financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall basic financial statements presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the basic financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities of the Saranac Housing Commission as of March 31, 2005, and the respective changes in financial position and cash flows, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with "Government Auditing Standards", we have also issued our report dated July 5, 2005 on our consideration of the Saranac Housing Commission's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters.. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with "Government Auditing Standards" and should be considered in assessing the results of our audit.

As described in Note A to the financial statements, the Commission adopted the provisions of Governmental Accounting Standards Board Statement No. 34, *Financial Statements and Management's Discussion and Analysis-For State and Local Governments* and Governmental Accounting Standards Board Statement No. 37, an amendment of Statement No. 34. This results in a change in the format and content of the financial statements.

The Management's Discussion and Analysis on pages 5 through 8 is not a required part of the financial statements but is required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the Saranac Housing Commission's basic financial statements. The Financial Data Schedule is presented for the purpose of additional analysis as required by the U.S. Department of Urban Housing and Development and is not a required part of the basic financial statements. The Financial Data Schedule has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole.



ANDERSON, TACKMAN & COMPANY, PLC  
Certified Public Accountants  
Iron Mountain, Michigan

July 5, 2005

## MANAGEMENT DISCUSSION AND ANALYSIS (UNAUDITED)

Our discussion and analysis of the Saranac Housing Commission's financial performance provides an overview of the financial activities for the year ended March 31, 2005. Please read it in conjunction with the Commission's financial statements, which begin on page 9.

### FINANCIAL HIGHLIGHTS

- The Commission's net assets were reported for the first time under GASB 34. As such, no comparisons with prior years will be made. In future years, comparative information will be presented in various schedules throughout the MD&A. Net assets for the entire Commission were reported at \$1,878,933.
- During the year, the Commission's operating revenues totaled \$779,833, or 96.2% of total revenues, while operating expenses totaled \$829,784 or 94.7% of total expenses.

### USING THIS REPORT

This annual report consists of a series of financial statements. The Statement of Net Assets, Statement of Activities and the Statement of Revenues, Expenses and Change in Net Assets (on pages 9 to 11) provide information about the activities of the Commission as a whole and present a longer-term view of the Commission's finances.

### REPORTING THE COMMISSION AS A WHOLE

Our analysis of the Commission as a whole begins on page 9. One of the most important questions asked about the Commission's finances is "Is the Commission, as a whole, better off or worse off as a result of the year's activities?" The Statement of Net Assets, Statement of Activities and the Statement of Revenues, Expenses, and Change in Net Assets report information about the Commission as a whole and about its activities in a way that helps answer this question. These statements include *all* assets and liabilities using the *accrual basis of accounting*, which is similar to the accounting used by most private-sector companies. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid. These two statements report the Commission's *net assets* and changes in them. You can think of the Commission's net assets – the difference between assets and liabilities – as one way to measure the Commission's financial health, or *financial position*. Over time, *increases or decreases* in the Commission's net assets are one indicator of whether its *financial health* is improving or deteriorating. You will need to consider other non-financial factors, however, such as changes in the population of low income and elderly individuals.

In the Statement of Net Assets, Statement of Activities and the Statement of Revenues, Expenses, and Change in Net Assets, the Commission's activities are reported as business-type activities:

- Business-type activities – The Commission charges rent to tenants to help it cover all or most of the costs of services it provides.

## REPORTING THE COMMISSION'S MOST SIGNIFICANT FUNDS

Our analysis of the Commission's major activities begins on page 9. The financial statements provide detailed information on all of the Commission's activities. The Commission uses proprietary funds to account for its activities. The method of accounting for proprietary funds is explained below.

- *Proprietary funds* – The Commission charges tenants rent for the housing services it provides and these services are reported in a proprietary fund. Proprietary funds are reported in the same way for its activities and are reported in the Statement of Net Assets and the Statement of Revenues, Expenses, and Change in Net Assets.

## THE COMMISSION AS A WHOLE

The Commission's combined net assets at March 31, 2005 decreased \$(64,971) from March 31, 2004.

**Table 1**

### NET ASSETS

Assets	
Current and other assets	\$ 715,033
Capital assets (net)	<u>1,870,773</u>
Total assets	<u>2,585,806</u>
Liabilities	
Current liabilities	265,026
Noncurrent liabilities	<u>441,847</u>
Total liabilities	<u>706,873</u>
Net Assets	
Invested in capital assets, net of related debt	1,361,111
Restricted net assets	425,922
Unrestricted net assets	<u>91,900</u>
Net Assets	<u>\$1,878,933</u>

Net assets of the Commission stood at \$1,878,933. Unrestricted net business assets were \$91,900. In general, the Commission's restricted assets are restricted by laws and regulations and can be used for debt payments versus unrestricted net assets which are used to fund operations of the Commission.

**Table 2**

**CHANGE IN NET ASSETS**

**Revenues:**

Program revenues:

Charges for services \$ 420,373

Program grants & subsidies 332,836

General revenues:

Unrestricted investment earnings 5,004

Other income 25,931

Gain on sale of fixed assets 26,624

Total revenues 810,768

**Program Expenses:**

Operating expenses 829,784

Interest expense 45,955

Total expenses 875,739

Change in net assets (64,971)

Net assets – beginning of period 1,943,904

Net assets – end of period \$1,878,933

**BUSINESS-TYPE ACTIVITIES**

Revenues for the Commission totaled \$810,768. The Commission's average unit months leased on a monthly basis had decreased during the current year. In addition, HUD operating funds and capital funding grants had decreased during the current year. The Commission depends on HUD operating and capital grants to assist in covering its operating expenses.



## **CAPITAL ASSET AND DEBT ADMINISTRATION**

### **Capital Assets**

At the end of fiscal 2005, the Commission had \$8,267,964 invested in a variety of capital assets including land, equipment and buildings as follows:

Table 3

#### **CAPITAL ASSETS AT MARCH 31, 2005 Business – Type Activity**

Land and improvements	\$ 699,927
Buildings and improvements	6,907,536
Equipment	<u>660,501</u>
Total cost	8,267,964
Less accumulated depreciation	<u>(6,397,191)</u>
NET CAPITAL ASSETS	<u>\$2,585,806</u>

The Commission invested \$57,594 in capital assets during the year ended March 31, 2005.

### **NOTES PAYABLE**

During the year the Commission repaid bonds payable in the amount of \$110,624, representing all long-term liability payments due from the Commission during the year.

### **ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES**

The Commission's appointed officials considered many factors when setting the budget for the fiscal year 2005/2006. The current availability of low income and elderly tenants has been a major contributing factor in establishing the budgeted amounts. In the upcoming year, we do not anticipate any significant change in the occupancy rate and availability of new tenants that will provide any substantial increase in revenues. There continues to be a variety of inflationary cost and expense issues out of the control of the Commission. All of these were taken into consideration during the 2005/2006 budget process.

### **CONTACTING THE COMMISSION'S FINANCIAL MANAGEMENT**

This financial report is designed to provide the readers with a general overview of the Commission's finances and to show the Commission's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Commission's Executive Director, Christine Randall at 203 Parsonage Street, Saranac, Michigan 48881, or call 616-642-9832.

# SARANAC HOUSING COMMISSION

## STATEMENT OF NET ASSETS Proprietary Fund

March 31, 2005

### CURRENT ASSETS:

Cash and equivalents	\$ 122,233
Accounts receivable	475
Investments - unrestricted	163,777
Investments - restricted	425,922
Prepaid expenses	<u>2,626</u>

TOTAL CURRENT ASSETS	<u>715,033</u>
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### NONCURRENT ASSETS:

Capital assets	8,267,964
Less accumulated depreciation	<u>(6,397,191)</u>

NET CAPITAL ASSETS	<u>1,870,773</u>
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TOTAL ASSETS	<u>\$ 2,585,806</u>
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### CURRENT LIABILITIES:

Accounts payable	\$ 18,587
Accrued liabilities	121,516
Compensated absences	5,711
Bonds payable	<u>119,212</u>

TOTAL CURRENT LIABILITIES	<u>265,026</u>
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### NONCURRENT LIABILITIES:

Compensated absences	51,397
Bonds payable	<u>390,450</u>

TOTAL NONCURRENT LIABILITIES	<u>441,847</u>
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TOTAL LIABILITIES	<u>706,873</u>
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### NET ASSETS:

Investment in capital assets, net of related debt	1,361,111
Restricted net assets	425,922
Unrestricted net assets	<u>91,900</u>

NET ASSETS	<u>\$ 1,878,933</u>
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The accompanying notes to financial statements are an integral part of this statement.





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SARANAC HOUSING COMMISSION

STATEMENT OF ACTIVITIES

For the Year Ended March 31, 2005

FUNCTIONS/PROGRAMS	Program Revenue			Net (Expense) Revenue and Changes in Net Assets
	Expenses	Fees, Fines and Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions
BUSINESS-TYPE ACTIVITIES:				
Public Housing	\$ 875,739	\$ 420,373	\$ 332,836	\$ -
				\$ (122,530)
General revenues:				
Unrestricted investment earnings				5,004
Restricted investment earnings				25,931
Other				26,624
Total general revenues				57,559
Changes in net assets				(64,971)
NET ASSETS, beginning of year				1,943,904
NET ASSETS, end of year				\$ 1,878,933

The accompanying notes to the financial statements are an integral part of this statement.

**SARANAC HOUSING COMMISSION**

**STATEMENT OF REVENUES, EXPENSES, AND CHANGE  
IN NET ASSETS  
Proprietary Fund**

For the Year Ended March 31, 2005

OPERATING REVENUES:

Tenant revenue	\$ 420,373
Program grants-subsidies	332,836
Other income	<u>26,624</u>

TOTAL OPERATING REVENUES	<u>779,833</u>
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OPERATING EXPENSES:

Administration	228,610
Tenant services	2,532
Utilities	132,087
Maintenance	239,054
General	59,963
Other operating expenses	5,975
Depreciation	<u>161,563</u>

TOTAL OPERATING EXPENSES	<u>829,784</u>
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OPERATING LOSS	<u>(49,951)</u>
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OTHER INCOME (EXPENSES):

Interest income	30,935
Interest expense	<u>(45,955)</u>

TOTAL OTHER INCOME (EXPENSES)	<u>(15,020)</u>
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CHANGE IN NET ASSETS	(64,971)
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NET ASSETS, BEGINNING OF YEAR	<u>1,943,904</u>
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NET ASSETS, END OF YEAR	<u>\$ 1,878,933</u>
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ANDERSON, TACKMAN  
& COMPANY, P.L.C.  
CERTIFIED PUBLIC ACCOUNTANTS



The accompanying notes to financial statements are an integral part of this statement.



**SARANAC HOUSING COMMISSION**

**STATEMENT OF CASH FLOWS**  
**Proprietary Fund**

For the Year Ended March 31, 2005

**OPERATING ACTIVITIES:**

Cash received from customers	\$ 420,904
Cash received from grants and subsidies	334,774
Cash payments to suppliers for goods and services	(314,725)
Cash payments for wages and related benefits	(331,428)
Cash payments for payment in lieu of taxes	(23,397)
Other receipts	<u>26,624</u>

NET CASH PROVIDED FROM OPERATING ACTIVITIES	<u>112,752</u>
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**CAPITAL AND RELATED FINANCING ACTIVITIES:**

Acquisition of capital assets	(57,594)
Payment of debt principal	(110,624)
Payment of debt interest	<u>(45,955)</u>

NET CASH (USED) BY CAPITAL AND RELATED FINANCING ACTIVITIES	<u>(214,173)</u>
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**INVESTING ACTIVITIES:**

Proceeds from investments	79,878
Investment income	<u>30,935</u>

NET CASH PROVIDED FROM INVESTING ACTIVITIES	<u>110,813</u>
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NET INCREASE IN CASH AND EQUIVALENTS	9,392
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CASH AND EQUIVALENTS, BEGINNING OF YEAR	<u>112,841</u>
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CASH AND EQUIVALENTS, END OF YEAR	<u>\$ 122,233</u>
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**RECONCILIATION OF OPERATING INCOME TO NET  
CASH PROVIDED BY OPERATING ACTIVITIES:**

Operating income (loss)	\$ (49,951)
Adjustments to reconcile operating income to net cash provided by operating activities:	
Depreciation	161,563
Changes in assets and liabilities:	
Decrease (Increase) in receivables	2,469
Decrease (Increase) in prepaid expenses	294
Increase (Decrease) in accounts payable	3,185
Increase (Decrease) in accrued liabilities	<u>(4,808)</u>

NET CASH PROVIDED FROM OPERATING ACTIVITIES	<u>\$ 112,752</u>
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The accompanying notes to financial statements are an integral part of this statement.

## SARANAC HOUSING COMMISSION

### NOTES TO FINANCIAL STATEMENTS

March 31, 2005

#### NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

##### THE REPORTING ENTITY

The Saranac Housing Commission (Commission) was formed by the Saranac City Commission under Public Act 18 of 1933 of the State of Michigan. The Commission operates under a Board of Commissioners appointed by the City Council.

The Commission, for financial reporting purposes, includes all of the activities relevant to its operations.

##### Component Unit

In evaluating how to define the Commission, for financial reporting purposes, management has considered all potential component units. The decision to include a potential component unit in the reporting entity was made by applying the criteria set forth in GAAP, currently GASB Statement #14, "*The Financial Reporting Entity*".

The criteria established by the governmental Accounting Standards Board for determining the various governmental organizations to be include in the reporting entity's financial statements include budget adoption, taxing authority, funding, appointment of the respective governing board, and scope of public service.

Based on the foregoing criteria, it was determined that there are no component units of the Saranac Housing Commission, but the Commission is a component unit of the City of Saranac, Michigan.

The accounting policies of the Commission conform to accounting principles generally accepted in the United States of America. The following is a summary of such significant policies.

##### BASIS OF PRESENTATION

During the year the Commission adopted Governmental Accounting Standards Board (GASB) Statement No. 34, which substantially revised the financial statement presentation as described below.

##### Government-Wide Financial Statements:

The Statement of Net Assets, Statement of Activities and Statement of Revenues, Expenses and Change in Net Assets display information about the Commission as a whole. They include all business-type activities of the Commission. Business-type activities are financed in whole or in part by fees charged to external parties for goods or services.



## SARANAC HOUSING COMMISSION

### **NOTES TO FINANCIAL STATEMENTS**

March 31, 2005

(Continued)

#### **NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

##### **BASIS OF PRESENTATION (Continued)**

###### Proprietary Fund

Proprietary Funds are used to account for operations (a) which are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

##### **MEASUREMENT FOCUS AND BASIS OF ACCOUNTING**

Measurement focus is a term used to describe "which" transactions are recorded within the various financial statements. Basis of accounting refers to "when" transactions are recorded regardless of the measurement focus applied.

###### Measurement Focus:

The government-wide Statement of Net Assets, Statement of Activities and the Statement of Revenues, Expenses and Change in Net Assets are presented using the economic resource measurement focus as defined below.

- a. The Commission utilizes an "economic resources" measurement focus. The accounting objectives of this measurement focus are the determination of operating income, changes in net assets, financial position and cash flows. All assets and liabilities, whether current or noncurrent, associated with their activities are reported.

###### Basis of Accounting:

The Statement of Net Assets, Statement of Activities and Statement of Revenues, Expenses and Change in Net Assets are presented using the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recorded when the liability is incurred or economic asset used. Revenues, expenses, gains, losses, assets and liabilities resulting from exchange and exchange-like transactions are recognized when the exchange takes place.

As allowed by GASB Statement No. 20, the Commission's business-type activity follows all GASB pronouncements and FASB Statements and Interpretations that were issued on or after November 30, 1989, except those that conflict with a GASB pronouncement.

**SARANAC HOUSING COMMISSION**

**NOTES TO FINANCIAL STATEMENTS**

March 31, 2005

(Continued)

**NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**ASSETS, LIABILITIES AND NET ASSETS**

- a. Cash and Equivalents – The Commission's cash and cash equivalents as reported in the Statement of Cash Flows and the Statement of Net Assets are considered to be cash on hand, demand deposits and short-term investments with maturities of three months or less.
- b. Receivables – All receivables are reported at their gross value and, where appropriate, are reduced by the estimated portion that is expected to be uncollectible.
- c. Due to and Due From Other Programs – Interprogram receivables and payables arise from interprogram transactions and are recorded by all funds affected in the period in which transactions are executed.
- d. Capital Assets – Capital assets purchased or acquired are capitalized at historical cost or estimated historical cost. Donated capital assets are valued at their estimated fair market value on the date received.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized. Improvements are capitalized and depreciated over the remaining useful lives of the related capital assets.

Depreciation on all assets is provided on the straight-line basis over the estimated useful lives as follows:

Buildings and improvements	10-40 years
Furniture and other equipment	5-10 years

The Commission has adopted a capitalization policy for capital assets of \$1,000 per item.

- e. Compensated Absences - It is the Commission's policy to permit employees to accumulate a limited amount of earned but unused sick leave and vacation days, which will be paid to employees upon separation from the Commission. The cost of vested sick leave and vacation days are recognized as an expense as earned by the employees.
- f. Equity Classification

Government-Wide Statements:

Equity is classified as net assets and displayed in two components:

1. **Invested in capital assets, net of related debt** – Consists of capital assets, net of accumulated depreciation and debt directly related to capital assets.





## SARANAC HOUSING COMMISSION

### **NOTES TO FINANCIAL STATEMENTS**

March 31, 2005

(Continued)

#### **NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

##### ASSETS, LIABILITIES AND NET ASSETS (Continued)

2. Restricted net assets – Funds restricted by debt covenants to be used for repayment of debt.
3. Unrestricted net assets – All other net assets that do not meet the definition of “restricted” or “invested in capital assets, net of related debt.”

##### REVENUES AND EXPENSES

Operating revenues and expenses are those that result from providing services and producing and delivering goods and/or services. It also includes all revenue and expenses not related to capital and related financing, noncapital financing or investing activities. Expenses are classified by operating and nonoperating and are subclassified by function such as salaries, supplies and contracted services.

##### OTHER SIGNIFICANT ACCOUNTING POLICIES

###### Interprogram Activity:

As a general rule, the effect of activity between programs has been eliminated from the government-wide statements.

The transfers of cash between the various Authority programs are reported separately from revenues and expenses as operating transfers in or (out), unless they represent temporary advances that are to be repaid, in which case, they are carried as assets and liabilities of the advancing or borrowing program.

Interprogram receivables and payables are eliminated from the Statement of Net Assets.

###### Budgets and Budgetary Accounting:

Budgets are adopted on a basis prescribed or permitted by the Department of Housing and Urban Development. All annual appropriations lapse at fiscal year end. The Commission follows these procedures in establishing the budgetary date reflected in the financial statements:

1. The Director submits to the Board a proposed operating budget for the fiscal year commencing on April 1<sup>st</sup>. The operating budget includes proposed expenses and the means of financing them. Prior to March 31<sup>st</sup>, the budget is legally adopted by Board resolution.
2. Formal budgetary integration is employed as a management control device during the year.
3. The budget has been amended. Supplemental appropriations were made during the year with the last one approved prior to March 31<sup>st</sup>.



# SARANAC HOUSING COMMISSION

## NOTES TO FINANCIAL STATEMENTS

March 31, 2005

(Continued)

### NOTE B - CASH AND INVESTMENTS

The Commission maintains segregated cash and investment accounts which are specific to the activity to which they are available.

Cash and equivalents consisted of:

Petty cash	\$ 300
Cash in checkings	29,254
Savings and money market accounts	<u>92,679</u>

TOTAL	<u>\$122,233</u>
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The Commission's cash and equivalents were fully insured at March 31, 2005.

Cash and equivalents are categorized as follows:

Category 1 – Insured or registered, with securities held by the Commission or its agent in the Commission's name.

Category 2 – Uninsured and unregistered, with securities held by the counterparty's trust department.

Category 3 – Uninsured and unregistered, with securities held by the counterparty, or by its trust department or agent but not in the Commission's name.

	<u>Category</u>			<u>Bank</u>
	<u>1</u>	<u>2</u>	<u>3</u>	<u>Balance</u>
Petty cash	\$ 300	\$ -	\$ -	\$ -
Checking accounts	29,254	-	-	33,288
Savings and money market accounts	<u>92,679</u>	<u>-</u>	<u>-</u>	<u>92,679</u>
TOTAL	<u>\$122,233</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$125,967</u>

## SARANAC HOUSING COMMISSION

### NOTES TO FINANCIAL STATEMENTS

March 31, 2005

(Continued)

#### NOTE B - CASH AND INVESTMENTS (Continued)

##### STATUTORY AUTHORITY

Michigan law (Act 196 PA 1997) authorizes the Commission to deposit and invest in one or more of the following:

- a. Bonds, securities, and other obligations of the United States or an agency or instrumentality of the United States.
- b. Certificates of deposit, savings accounts, deposit accounts, or depository receipts of a financial institution that is eligible to be a depository of funds belonging to the State under a law or rule of this State or the United States.
- c. Commercial paper rated at time of purchase within the two highest classifications established by not less than two standard rating services and matures not more than 270 days after the date of purchase.
- d. Repurchase agreements consisting of instruments listed in a.
- e. Bankers' acceptance of United States Banks.
- f. Obligations of this State or any of its political subdivisions at the time of purchase are rated as investment grade by not less than one standard rating service.
- g. Mutual funds registered under the investment company act of 1940, Title I of Chapter 686, 54 Stat. 789, 15 U.S.C. 80a-4 to 80a-64, with the authority to purchase investment vehicles that are legal for direct investment by a public corporation.
- h. Obligation described in a. through g. if purchased through an interlocal agreement under the urban cooperation's act of 1967, 1967 (Ex Sess) PA 7, MCL 124.512.
- i. Investment pools organized under the surplus funds investment pool act, 1982 PA 367, 129.111 to 129.118.
- j. The investment pools organized under the local government investment pool act, 1985 PA 121, MCL 129.141 to 129.150.

Michigan law (Section 3, Act 40, PA 1932, as amended) prohibits security in the form of collateral, surety bond, or another form for the deposit of public money.





# SARANAC HOUSING COMMISSION

## NOTES TO FINANCIAL STATEMENTS

March 31, 2005

(Continued)

### NOTE B - CASH AND INVESTMENTS (Continued)

#### INVESTMENTS

Investments are stated at market value.

Investments consisted of a certificates of deposit and were in accordance with State of Michigan Statutes. Those statutes do not mandate that accounts be partially or fully insured or collateralized. Investments are categorized as follows:

Category 1 - Insured or registered, with securities held by the Commission or its agent in the Commission's name.

Category 2 - Uninsured and unregistered, with securities held by the counterparty's trust department

Category 3 - Uninsured and unregistered, with securities held by the counterparty, or by its trust department or agent but not in the Commission's name

	Category			Total
	1	2	3	
Certificates of deposit--unrestricted	\$163,777	\$ -	\$ -	\$163,777
MSHDA escrow account--restricted	<u>425,922</u>	<u>-</u>	<u>-</u>	<u>425,922</u>
	<u>\$589,699</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$589,699</u>

The Commission held investments which were uninsured in the amount of \$100,498 at March 31, 2005.

### NOTE C - CAPITAL ASSETS

A summary of capital assets as of March 31, 2005 is as follows:

	Balance 4-1-04	Additions	Deletions	Balance 3-31-05
Land and improvements	\$ 699,927	\$ -	\$ -	\$ 699,927
Building & improvements	6,879,300	28,236	-	6,907,536
Equipment	<u>619,941</u>	<u>40,560</u>	<u>-</u>	<u>660,501</u>
	8,199,168	<u>\$ 68,796</u>	<u>\$ -</u>	8,267,964
Accumulated depreciation	(6,235,538)	<u>\$ (161,653)</u>	<u>\$ -</u>	(6,397,191)
Net capital assets	<u>\$ 1,963,630</u>			<u>\$ 1,870,773</u>

Depreciation expense for the year was \$161,653.



# SARANAC HOUSING COMMISSION

## NOTES TO FINANCIAL STATEMENTS

March 31, 2005

(Continued)

### NOTE D - RISK MANAGEMENT

The Commission is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Commission maintains commercial insurance covering each of those risks of loss. Management believes such coverage is sufficient to preclude any significant uninsured losses to the Commission. Settled claims have not exceeded this commercial coverage in any of the past three fiscal years.

### NOTE E - VULNERABILITY DUE TO CERTAIN CONCENTRATIONS

The Commission is dependent upon the Department of Housing and Urban Development (HUD) to fund its operations through operating subsidies and capital funding grants. Total operating revenues for the year ended March 31, 2005 totaled \$779,833 of which \$332,836 or 42.7% was from HUD subsidies and grants.

The operations of the project are subject to rules and regulations of HUD. These rules and regulations are subject to change. Such changes may occur with short notice and could create a lack of funding to pay for operational related costs, including the additional administrative burden to comply with the changes.

### NOTE F - PENSION PLAN

The Commission has established a 401(a) plan of which the Commission contributes 6% of qualified wages. To be eligible, an employee must have twelve continuous months of service. The Commission contributions to the Plan during the year amounted to \$11,862.

The Commission had changed at year-end from the 401(a) plan to a defined benefit plan through Michigan Employee's Retirement System (MERS). Due to the change, the Commission had to contribute an additional \$43,034 to the plan to become fully funded.

### NOTE G - CHANGES IN LONG-TERM OBLIGATIONS

During the year ended March 31, 2005, the following changes occurred in long-term obligations.

	Balance April 1, 2004	Additions	Repayments	Balance March 31, 2005	Amounts Due Within One Year
Bonds Payable	\$620,286	\$ -	\$(100,624)	\$509,662	\$119,212
Compensated Absences	<u>51,268</u>	<u>10,967</u>	<u>(5,127)</u>	<u>57,108</u>	<u>5,711</u>
Total	<u>\$671,554</u>	<u>\$ 10,967</u>	<u>\$(105,751)</u>	<u>\$566,770</u>	<u>\$124,923</u>

## SARANAC HOUSING COMMISSION

### **NOTES TO FINANCIAL STATEMENTS**

March 31, 2005

(Continued)

#### **NOTE H – LONG-TERM OBLIGATIONS**

Long-term obligations at March 31, 2005 is comprised of the following amounts:

1. 1997 refunding bonds due in monthly installments of \$12,783 with interest of 7.5%. Matures January 1, 2009.	\$ 509,662
2. Vested sick and vacation pay.	<u>57,108</u>
Total long-term obligations	<u>\$566,770</u>

The annual requirements of long-term obligations outstanding as of March 31, 2005 are as follows:

<u>Year Ended</u> <u>March 31</u>	<u>Bonds Payable</u>		<u>Total</u>
	<u>Principal</u>	<u>Interest</u>	
2006	\$119,212	\$34,182	\$153,394
2007	128,467	24,927	153,394
2008	136,441	14,956	151,397
2009	<u>125,542</u>	<u>4,287</u>	<u>129,829</u>
TOTAL	<u>\$509,662</u>	<u>\$78,352</u>	<u>\$588,014</u>

Interest charged to expenses totaled \$45,955.

#### **NOTE I - USE OF ESTIMATES**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.



**SARANAC HOUSING COMMISSION**

**NOTES TO FINANCIAL STATEMENTS**

March 31, 2005

(Continued)

**NOTE J – PRIOR PERIOD ADJUSTMENTS**

Certain errors resulting in the understatement of previously reported deferred revenues were discovered during the current year. Accordingly, an adjustment of \$34,825 was made during 2005 to write up deferred revenues as of the beginning of the year. A corresponding entry was made to previously reported net assets in the same amount.

ANDERSON, TACKMAN  
& COMPANY, P.L.C.  
CERTIFIED PUBLIC ACCOUNTANTS





ANDERSON, TACKMAN  
& COMPANY, P.L.C.  
CERTIFIED PUBLIC ACCOUNTANTS

## SUPPLEMENTAL INFORMATION





ANDERSON, TACKMAN  
& COMPANY, P.L.C.  
CERTIFIED PUBLIC ACCOUNTANTS

SARANAC HOUSING COMMISSION

**FINANCIAL DATA SCHEDULE**  
**Proprietary Fund**

March 31, 2005

Line Item #	Account Description	N/C S/R Section 8 Programs	Low Rent Public Housing	Public Housing Capital Fund Program	TOTAL
<u>ASSETS</u>					
CURRENT ASSETS:					
Cash:					
111	Cash - unrestricted	\$ 18,366	\$ 103,867	\$ -	\$ 122,233
100	Total cash	18,366	103,867	-	122,233
Accounts and notes receivables:					
126	Accounts receivable-Tenants - Dwelling Rents	113	362	-	475
126.1	Allowance for doubtful accounts - Dwelling Rents	-	-	-	-
120	Total receivables, net of allowances for doubtful accounts	113	362	-	475
Other current assets:					
131	Investments	64,185	99,592	-	163,777
132	Investments - restricted	425,922	-	-	425,922
142	Prepaid expenses	-	2,626	-	2,626
144	Interprogram due from	-	22,141	-	22,141
150	TOTAL CURRENT ASSETS	508,586	228,588	-	737,174

See accompanying notes to financial statements



**ANDERSON, TACKMAN  
& COMPANY, P.L.C.**  
CERTIFIED PUBLIC ACCOUNTANTS

**SARANAC HOUSING COMMISSION**

**FINANCIAL DATA SCHEDULE  
Proprietary Fund**

March 31, 2005

Line Item #	Account Description	N/C S/R Section 8 Programs	Low Rent Public Housing	Public Housing Capital Fund Program	TOTAL
<b>NONCURRENT ASSETS:</b>					
Fixed assets:					
161	Land	260,992	438,935	-	699,927
162	Buildings	2,507,871	4,286,387	-	6,794,258
163	Furniture, equipment & machinery - dwellings	182,149	308,748	-	490,897
164	Furniture, equipment & machinery - administration	40,699	128,905	-	169,604
165	Leasehold improvements	-	-	113,278	113,278
166	Accumulated depreciation	(2,483,109)	(3,908,418)	(5,664)	(6,397,191)
160	Total fixed assets, net of accumulated depreciation	508,602	1,254,557	107,614	1,870,773
180	<b>TOTAL NONCURRENT ASSETS</b>	<u>508,602</u>	<u>1,254,557</u>	<u>107,614</u>	<u>1,870,773</u>
190	<b>TOTAL ASSETS</b>	<u>\$ 1,017,188</u>	<u>\$ 1,483,145</u>	<u>\$ 107,614</u>	<u>\$ 2,607,947</u>

See accompanying notes to financial statements



**ANDERSON, TACKMAN  
& COMPANY, P.L.C.**  
CERTIFIED PUBLIC ACCOUNTANTS

**SARANAC HOUSING COMMISSION**

**FINANCIAL DATA SCHEDULE  
Proprietary Fund**

March 31, 2005

Line Item #	Account Description	N/C S/R Section 8 Programs	Low Rent Public Housing	Public Housing Capital Fund Program	TOTAL
<b>LIABILITIES AND NET ASSETS</b>					
<b>LIABILITIES:</b>					
<b>CURRENT LIABILITIES</b>					
312	Accounts payable ≤ 90 days	\$ 7,489	\$ 11,098	\$ -	\$ 18,587
321	Accrued wages / payroll taxes payable	174	274	-	448
322	Accrued compensated absences - current portion	-	5,711	-	5,711
325	Accrued interest payable	3,185	-	-	3,185
333	Accounts payable - other government	10,950	13,083	-	24,033
341	Tenant security deposits	16,245	26,619	-	42,864
342	Deferred revenues	48,246	1,511	-	49,757
343	Current portion of long-term debt	119,212	-	-	119,212
346	Accrued liabilities - other	1,229	-	-	1,229
347	Interprogram due to	22,141	-	-	22,141
310	<b>TOTAL CURRENT LIABILITIES</b>	<b>228,871</b>	<b>58,296</b>	<b>-</b>	<b>287,167</b>
351	Long-term debt, net of current maturities	390,450	-	-	390,450
354	Accrued compensated absences - non current	-	51,397	-	51,397
350	<b>TOTAL NONCURRENT LIABILITIES</b>	<b>390,450</b>	<b>51,397</b>	<b>-</b>	<b>441,847</b>
300	<b>TOTAL LIABILITIES</b>	<b>619,321</b>	<b>109,693</b>	<b>-</b>	<b>729,014</b>

See accompanying notes to financial statements



ANDERSON, TACKMAN  
& COMPANY, P.L.C.  
CERTIFIED PUBLIC ACCOUNTANTS

SARANAC HOUSING COMMISSION

FINANCIAL DATA SCHEDULE  
Proprietary Fund

March 31, 2005

Line Item #	Account Description	N/C S/R Section 8 Programs	Low Rent Public Housing	Public Housing Capital Fund Program	TOTAL
<u>NET ASSETS</u>					
508.1	Investment in capital assets, net of related debt	(1,060)	1,254,557	107,614	1,361,111
511.1	Restricted net assets	425,922	-	-	425,922
512.1	Unrestricted net assets	(26,995)	118,895	-	91,900
513	TOTAL NET ASSETS	397,867	1,373,452	107,614	1,878,933
600	TOTAL LIABILITIES AND NET ASSETS	\$ 1,017,188	\$ 1,483,145	\$ 107,614	\$ 2,607,947

See accompanying notes to financial statements



**ANDERSON, TACKMAN  
& COMPANY, P.L.C.**  
CERTIFIED PUBLIC ACCOUNTANTS

**SARANAC HOUSING COMMISSION**

**FINANCIAL DATA SCHEDULE  
Proprietary Fund**

For the Year Ended March 31, 2005

Line Item #	Account Description	N/C S/R Section 8 Programs	Low Rent Public Housing	Public Housing Capital Fund Program	TOTAL
<b><u>REVENUES</u></b>					
703	Net tenant rental revenue	\$ 183,904	\$ 231,948	\$ -	\$ 415,852
704	Tenant revenue - other	3,640	881	-	4,521
705	Total tenant revenue	187,544	232,829	-	420,373
706	HUD PHA grants	210,648	81,452	12,500	304,600
706.1	Capital grants	-	-	28,236	28,236
711	Investment income - unrestricted	508	4,496	-	5,004
715	Other revenue	9,127	17,497	-	26,624
720	Investment income - restricted	25,931	-	-	25,931
700	TOTAL REVENUE	433,758	336,274	40,736	810,768
<b><u>EXPENSES</u></b>					
Administrative:					
911	Administrative salaries	40,660	56,564	-	97,224
912	Auditing fees	1,000	2,500	-	3,500
914	Compensated absences	-	5,840	-	5,840
915	Employee benefit contributions- administrative	28,621	58,974	-	87,595
916	Other operating- administrative	18,070	16,381	-	34,451
	Total Administrative	88,351	140,259	-	228,610

See accompanying notes to financial statements



ANDERSON, TACKMAN  
& COMPANY, P.L.C.  
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SARANAC HOUSING COMMISSION

**FINANCIAL DATA SCHEDULE  
Proprietary Fund**

For the Year Ended March 31, 2005

Line Item #	Account Description	N/C S/R Section 8 Programs	Low Rent Public Housing	Public Housing Capital Fund Program	TOTAL
Tenant services:					
924	Tenant services - other	1,297	1,235	-	2,532
Utilities:					
931	Water	15,227	16,144	-	31,371
932	Electricity	29,219	32,936	-	62,155
933	Gas	10,935	27,626	-	38,561
	Total Utilities	55,381	76,706	-	132,087
Maintenance:					
941	Ordinary maintenance and operations - labor	41,821	58,664	-	100,485
942	Ordinary maintenance and operations - materials & other	16,689	25,675	-	42,364
943	Ordinary maintenance and operations - contract costs	32,028	17,605	-	49,633
945	Employee benefit contributions- ordinary maintenance	11,920	34,652	-	46,572
	Total Maintenance	102,458	136,596	-	239,054

See accompanying notes to financial statements



**ANDERSON, TACKMAN  
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**SARANAC HOUSING COMMISSION**

**FINANCIAL DATA SCHEDULE  
Proprietary Fund**

For the Year Ended March 31, 2005

<u>Line Item #</u>	<u>Account Description</u>	<u>N/C S/R Section 8 Programs</u>	<u>Low Rent Public Housing</u>	<u>Public Housing Capital Fund Program</u>	<u>TOTAL</u>
	General expenses:				
961	Insurance premiums	11,565	20,798	-	32,363
962	Other general expenses	-	72	-	72
963	Payments in lieu of taxes	11,170	13,084	-	24,254
964	Bad debt - tenant rents	2,714	560	-	3,274
967	Interest expense	45,955	-	-	45,955
	Total General Expenses	71,404	34,514	-	105,918
969	TOTAL OPERATING EXPENSES	318,891	389,310	-	708,201
970	EXCESS OPERATING REVENUE OVER OPERATING EXPENSES	114,867	(53,036)	40,736	102,567
971	Extraordinary maintenance	-	5,975	-	5,975
974	Depreciation expense	114,249	41,650	5,664	161,563
900	TOTAL EXPENSES	433,140	436,935	5,664	875,739

See accompanying notes to financial statements



**ANDERSON, TACKMAN  
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CERTIFIED PUBLIC ACCOUNTANTS

**SARANAC HOUSING COMMISSION**

**FINANCIAL DATA SCHEDULE**

**Proprietary Fund**

For the Year Ended March 31, 2005

Line Item #	Account Description	N/C S/R Section 8 Programs	Low Rent Public Housing	Public Housing Capital Fund Program	TOTAL
	Other financing sources (uses)				
1001	Operating transfers in	-	12,500	-	12,500
1002	Operating transfers out	-	-	(12,500)	(12,500)
1010	Total other financing sources (uses)	-	12,500	(12,500)	-
1000	EXCESS (DEFICIENCY) OF TOTAL REVENUE OVER (UNDER) TOTAL EXPENSES	\$ 618	\$ (88,161)	\$ 22,572	\$ (64,971)
MEMO account information					
1102	Debt principal payments	\$ 110,624	\$ -	\$ -	\$ 110,624
1103	Beginning equity	\$ 432,074	\$ 1,346,815	\$ 199,840	\$ 1,978,729
1104	Prior period adjustments, equity transfers	\$ (34,825)	\$ 114,798	\$ (114,798)	\$ (34,825)
1120	Unit months available	732	1,068	-	1,800
1121	Number of unit months leased	716	1,027	-	1,743

See accompanying notes to financial statements



**REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON  
COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL  
STATEMENTS PERFORMED IN ACCORDANCE WITH  
"GOVERNMENT AUDITING STANDARDS"**

Board of Commissioners  
Saranac Housing Commission  
Saranac, Michigan

We have audited the financial statements of the business-type activities of the Saranac Housing Commission, as of and for the year ended March 31, 2005, which collectively comprise the Saranac Housing Commission's basic financial statements and have issued our report thereon dated July 5, 2005. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in "Government Auditing Standards", issued by the Comptroller General of the United States.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Saranac Housing Commission's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the general purpose financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses. However, we noted other matters involving the internal control over financial reporting that we have reported to management of the Saranac Housing Commission, in a separate letter dated July 5, 2005.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Saranac Housing Commission's general purpose financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under "Government Auditing Standards".

This report is intended solely for the information of the Board of Commissioners, management and the Department of Housing and Urban Development and is not intended to be and should not be used by anyone other than those specified parties.

*Anderson Tackman & Co. P.C.*

ANDERSON, TACKMAN & COMPANY, P.L.C.  
Certified Public Accountants  
Iron Mountain, Michigan

July 5, 2005





**ANDERSON, TACKMAN & COMPANY, P.L.C.**  
CERTIFIED PUBLIC ACCOUNTANTS

*A Regional Firm with Offices in Michigan and Wisconsin*

Principals - Iron Mountain:  
L. Robert Schaut, CPA  
David J. Johnson, CPA  
Shane M. Ellison, CPA

Member of:  
Private Companies Practice Section  
American Institute of Certified  
Public Accountants

July 5, 2005

Board of Commissioners  
Saranac Housing Commission  
Saranac, Michigan

Dear Members of the Board:

In planning and performing our audit of the financial statements of the Saranac Housing Commission for the year ended March 31, 2005, we considered the entities internal control structure to determine our auditing procedures for the purpose of expressing an opinion on the financial statements and not to provide assurance on the internal control structure.

During our audit we became aware of matters that are opportunities for strengthening internal controls and operating efficiency. The following summarizes our comments and suggestions regarding those matters. This letter does not affect our report dated July 5, 2005, on the financial statements of the Saranac Housing Commission.

1. During the review of cash and investments and HUD requirements, it was noted that although the housing commission had depository agreements signed by the banks it does business with, the housing commission's funds were not fully collateralized as required. HUD requires the housing commission to have depository agreements signed with each bank it does business with. The depository agreement states that the bank will collateralize any housing commission funds which exceed the FDIC insurance limits.


Recommendation

Review each bank the housing commission does business with and verify that the banks are collateralizing its funds as required by the depository agreement. If the bank does not have sufficient collateral pledged to fully insure the housing commission funds which are in excess of FDIC insurance limits, then the housing commission should require the bank to do so or move its money to another bank that will insure the funds.

We thank you for the opportunity to be of service. Do not hesitate to contact us if you have any questions. I found your staff to be very cooperative and a pleasure to work with.

Very truly yours,

ANDERSON, TACKMAN & COMPANY, PLC



Shane M. Ellison, CPA  
Principal